The New England College of Optometry (NECO) prepares the next generation of eye care providers, teachers, leaders, and innovators. Located in the heart of downtown Boston, the College is a small, independent graduate institution that currently enrolls students from 50 states and 10 countries. NECO graduates 9 percent of the country’s new optometrists each year and supervises 9.4 percent of the nation’s optometric residents.

New England Eye (NEE) is the patient care and clinical education affiliate of the New England College of Optometry. It is one of the largest providers of optometric services in Massachusetts with nearly 90,000 patient visits annually in more than 43 locations, including many of Greater Boston’s community health centers. New England Eye’s doctors and students provide vision care to children, the elderly, and individuals who are legally blind four days per week on the fully equipped mobile clinic, New England Eye On-Sight.

NECO and NEE faculty and clinicians are committed to improving access to care, preventing blindness, enhancing quality of life, and developing innovative, economically viable, and reproducible models of eye care.
A LIVING LEGACY OF
CLINICAL INNOVATION
A diverse patient population in VA
settings and community health centers
exposes students to multidisciplinary
environments in which they are part of
a team of health care providers working
together to deliver comprehensive care.

EDUCATING THE WORLD
LEADERS OF TOMORROW
NECO students’ contributions on
Educating World Leaders Day show that
they are ready and willing to carry the
mantle of their high quality education
from NECO to careers that promote
social responsibility and address wider
public health issues.

BUILDING A LIFELONG CONNECTION:
MENTORS AND SCHOLARS
Involvement in NECO’s new scholarship
program allows donors to sponsor a
student through his or her four years at
NECO. Fulfilment comes from giving back
to the College, but the true reward is
getting to know the students personally
and sharing in their career at NECO.
“Sometimes you need a map, and sometimes you need a compass.

As innovators in the eye care field, NECO’s leaders need to be acutely aware of current trends in health care policy, care delivery, technology, and evidence-based protocols. These issues serve as our daily compass – our way of seeing over the horizon. Although we can’t predict exactly how the profession of optometry and the broader health care arena will look four years from now, as an educational institution we can position ourselves to ensure that our students – future optometrists – are poised to be successful when they enter the world of optometry.

Forward thinking has always defined NECO. Some may see it as part of our DNA, but I regard it as part of the mandate assigned to every NECO president. When the community health center movement began in the 1960s, NECO was at the forefront. We initiated our first neighborhood health center affiliation in 1969 and soon expanded our clinical network to include community-based health centers and other multidisciplinary care settings.

Our students’ education is driven by innovation and inspired by a commitment to excellence. The opportunities afforded by diverse clinical exposures for our students are unsurpassed. While planning for a changing health care environment is a challenge, we are committed to preparing students to practice in a wide variety of health care settings. In this report, you will read about some of the integrated teaching methods and emerging technologies that make our student experience rigorous, diverse, comprehensive, and engaging.

We continue to attract the best and the brightest students who will ultimately represent the future of our profession. With your continued encouragement, we will continue the tradition that has been so much a part of New England College of Optometry.

I sincerely thank you for your support – and for playing such a vital role in the future of optometry.

Clifford Scott, OD ’68, MPH
President
NECO is both an agent of change and at the same time, an institution that is steeped in tradition.

Much remains the same. We are still an independent College of Optometry, vibrant, strong and functioning well. We continue to have a world class faculty, an outstanding administration, a dedicated Board of Trustees, and a fabulous student body. We are financially solid and we continue to have a clinical system that is the envy of the rest of the optometric world.

But, there have been some changes. Now there are several new optometry schools around the country. This means that there is much more competition for top-notch faculty and for highly qualified students. It will be a challenge for NECO and every other optometry college to admit qualified students who will become outstanding practitioners and future leaders of our profession. I believe the improvements we have put in place in our admissions process will allow us to continue to attract top students.

What else has changed? The Affordable Care Act is here and will forever alter the face of health care. Optometry MUST progress from being a separate profession to being an integral part of the overall health care community. This means that from Day 1, our students must be trained to take their place in the new healthcare delivery system. Our didactic and clinical faculty are actively developing interprofessional programs, and we WILL graduate students who are prepared to embrace the health care system as competent and confident providers of comprehensive care.

Next we ask, what needs to be changed at NECO? First, we need to continue to be conscientious, and although we are financially strong, we need to emphasize fiscal responsibility. Administration is developing a strategic business plan that will allow the College to be more resourceful and efficient. One way to support this effort is to participate in the Annual Fund. You can make a difference – consider offering your support to help keep NECO at the forefront.

Second, facilities. There is no doubt that we are rapidly outgrowing our beautiful Back Bay location and we need to find creative ways to meet our challenge with current available space.

Third, Alumni. With a contingent 4200-strong, our alumni around the country are increasingly involved as donors, committee volunteers, and student recruiters – and are truly making a difference. Thank you to all who are engaged. The Office of Institutional Advancement is more than happy to talk to you about ways you can become involved and looks forward to hearing from you.

On behalf of the Board of Trustees, I thank you for all you do for the College and for the profession, and I urge you to be part of an exciting future by being an active participant in the life of the College. Help us maintain the traditions that have made us great, and be part of exciting opportunities ahead.

Brian S. Klinger, OD
Chair, Board of Trustees
This year’s incoming students arrived from 28 states, Canada, China, Korea, India, and Vietnam, bringing to NECO their dedication and commitment to the field of optometry. Their average GPA score of 3.30 and OAT score of 320 are both on par with those of recent years, according to Dr. Taline Farra, assistant dean and director of NECO’s office of admissions. Many of them received their undergraduate degrees from highly regarded institutions including Wellesley, Boston University, University of North Carolina, Wake Forest, University of Waterloo, Macalester, University of Toronto, McGill, Lehigh, and McMaster. The 135 members of the Class of 2017 were selected from among 833 applicants, reflecting NECO’s preeminent position in eye care education.

MEET SOME OF OUR STUDENTS:

Emily Humphreys  
Eau Claire, Wisconsin  
Biology, Macalester College  
“It was in my undergraduate neurosciences courses that I gained a true respect for just how complicated and fascinating are the brain and visual system. Vision is something many of us take for granted, but for those that are not blessed, it can be the best gift to give someone.”  
› Is a 2017 Alumni Leadership Scholar  
› Enjoys exploring the Boston culture in her free time, roaming from the North End to the Back Bay

Blair Germain  
Walworth, New York  
Mathematics, University of Rochester  
“Every nearsighted child remembers getting his or her first pair of glasses – and being able to see the individual leaves on a tree for the first time. I want to be able to do that for children.”  
› Loves to run along the Esplanade and the Charles River  
› While in high school, had aspirations of pursuing a career as a music teacher

Andrew Rabkin  
Lagham, Pennsylvania  
Biology, Temple University  
“I gained experience while working at the Massachusetts Eye and Ear Infirmary as a research coordinator in the ophthalmology department for two and a half years prior to starting at NECO.”  
› Is an avid Red Sox fan, frequently watching games at Fenway Park  
› Enjoys exploring the abundance of cultural opportunities Boston has to offer

Emily Sloot  
Ontario, Canada  
Biomedical Science, University of Guelph, Ontario  
“My best learning experiences at NECO so far have been labs and screenings. I enjoy lectures, but I came to optometry school not to be a student, but to be an optometrist.”  
› Biggest risk taken was moving from a small town to Boston to attend NECO  
› Appreciates the beauty of Back Bay and is constantly amazed by its homey character

Steven Weifenbach  
Winston-Salem, North Carolina  
Classics and French, University of North Carolina at Chapel Hill  
“I worked at a specialty clinic as a vision therapist in Charlotte, North Carolina, for two years prior to starting at NECO. I saw a new facet of optometry and it encouraged me to look deeper into the profession.”  
› Member, OD 2017 class council  
› Studied abroad in Montpellier, France, as an undergraduate

Sarah Demy  
Seekonk, Massachusetts  
Biology, University of Massachusetts Lowell  
“I worked for a year and a half at a private optometry practice run by three doctors who graduated from NECO. I started working at the front desk where I prepared charts, verified insurance, and checked patients in and out before and after their appointments. I was further trained as a technician, performing pre-tests. I gained knowledge and experience not only about the field of optometry, but also how to deal with patients.”  
› Favorite activity in Boston is people-watching  
› Had the opportunity to take prerequisite optometry courses while in high school
On the sixth floor of the Ansin Building in Boston’s West Fens neighborhood, you’ll find the eye care department of Fenway Health. One of dozens of clinical training sites for NECO students, the department provides comprehensive primary eye care along with specialty contact lens fittings and evaluation, emergency eye care, laser vision correction, and cataract co-management services – all offered on a sliding-fee scale to members of the community.

**A LIVING LEGACY OF CLINICAL INNOVATION**

Fenway Health patients are routinely referred for eye exams by their primary care providers, who use a built-in electronic system to identify patients at increased risk for vision problems, such as those with HIV or diabetes. The referral system works the other way, too. “If we see an eye condition that we think may be associated with a systemic disease, we reach out to the patient’s provider to discuss the case and possible further testing or treatment,” says David Lampariello, OD ’88, director of Fenway Health’s eye care department and NECO adjunct associate clinical professor. “Not two days go by without some form of communication between our departments – whether it be the medical, behavioral health, or even dental department.”

In light of the Affordable Care Act, this highly integrated model seems like a leading-edge prototype for health care delivery in the United States. But the core of this model – and NECO’s commitment to delivering eye care in the context of organized clinical care – has existed for decades.

“We were doing team-based care and education long before Obamacare,” says Barry Fisch, OD ’71, Dean of Academic Affairs, one of the many NECO administrators who played an instrumental role in developing the College’s nationally recognized clinical education program. The story behind this program began a half century ago, with the advent of the community health center movement in America.
In 1965, Boston became one of two pilot project sites (along with Mound Bayou, Mississippi) for the nation’s first government-funded neighborhood health centers. The pilot’s success spurred the establishment of neighborhood health centers across the country, and NECO was among the early supporters of this movement.

In 1969, NECO initiated its first clinical affiliation with a Boston neighborhood health center, the Dorchester House Multi-Service Center. Soon after, the College revamped its curriculum with the aim of enriching and expanding students’ clinical experience. As explained by Charles Mullen, OD ’69, in his 1977 report on the early development of NECO’s clinical system, “Coincident with the College’s educational mission was a commitment to providing eye care to indigent and inner-city residents who either could not afford care or were unable to access care in their own communities.”

Over the next seven years, NECO’s network of clinical affiliates grew from two to 19, significantly broadening both the types of clinical settings where students worked and the diversity of the patients they treated.

Among the first students to benefit from NECO’s redesigned clinical program was Barry Barresi, OD ’77, who completed his fourth-year clinical rotation at Dorchester House. After graduation he joined the center’s medical staff, becoming a NECO clinical faculty member in the process.

Dr. Barresi recalls one assignment in particular that he gave to his NECO interns while at Dorchester House. The assignment was simple, albeit nontraditional: Eat lunch once a week with the senior citizens enrolled in the Center’s Meals on Wheels program. “Some students resisted at first,” says Dr. Barresi. “But lo and behold, they would start going to the lunchroom more than just once a week because they enjoyed socializing with these wonderful people from the community. I think it helped them realize that to be a great clinician, they had to understand the community they were working in.”

Understanding a patient’s personal, cultural, and socioeconomic backgrounds is a key tenet of NECO’s clinical care approach. It is also one of the most important lessons that students take away from their experience at community health centers, which are now a required part of NECO’s program.

In addition to a diverse patient population, community health centers expose students to multidisciplinary environments where they are part of a team of health care providers working together to deliver comprehensive care. “That multidisciplinary approach and the respect providers have for the various disciplines that contribute to their patients’ care is truly special,” says Dr. Lampariello. “It’s one of the main reasons I’ve stayed in the community health center loop all these years.”
Nearly a decade after community health centers began sprouting up across the country, the U.S. Department of Veterans Affairs (VA) established the VA Optometry Service and transferred optometrists from the civil service to the physician-dentist personnel system, essentially putting optometrists on equal footing with other medical providers. This development had a huge ripple effect.

“It opened up opportunities for optometrists to really grow as practitioners and to be a part of the VA’s tripartite mission of patient care, education, and research,” explains Dr. Fisch, who began working at the Brockton VA Medical Center in 1981. It also opened opportunities for optometry students to train in VA medical facilities and to gain exposure to patients with a wide range of eye and vision problems, including those related to systemic conditions.

“[In the VA environment, students] have wonderful opportunities to not only interact with a diverse array of patients, but also to collaborate with other disciplines using the latest diagnostic eye care technologies,”

–Anthony Cavallerano, OD ’72

Soon after joining the VA, Dr. Fisch reached out to both NECO and his fellow alumnus Clifford Scott, OD ’68 (now the president of NECO), who was working at the West Roxbury VA Medical Center, to develop a joint residency program between the VA and NECO. In the beginning, the program was offered to only two residents who would rotate between the centers. By 1996, the program had increased to five residents, and in 2000, the program had transferred optometrists from the civil service to the physician-dentist personnel system, essentially putting optometrists on equal footing with other medical providers. This development had a huge ripple effect.

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In addition to residents, third- and fourth-year NECO students rotated through the VA, where they gain experience caring for a patient population with complex medical and ocular conditions. “In addition to seeing patients with a variety of medical and ocular conditions in our hospital-based outpatient clinic, we would see inpatients from many specialties, including surgery, medicine, neurology, chronic care, mental health, and spinal cord wards,” says Dr. Fisch.

Exposure to a complex array of patients helped students develop their diagnostic and treatment decision-making skills and also required them to interact with providers in other fields – from neurology to cardiology to psychiatry – who were already working with their patients in various capacities. Students and residents also participated in medical and surgical case conferences and rounds, trained other health care providers on the important aspects of eye care, and presented lectures to patients as part of a team-based education program on diabetes.
The relationships that NECO spearheaded with community health centers and the VA more than four decades ago have continued to flourish and expand, strengthening the College’s position as a pioneer and national role model in clinical education. But NECO isn’t resting on its laurels. The College is on track to launch an elective telehealth program during the summer of 2014 in affiliation with the VA. The program, which is being developed by Anthony Cavallerano, OD ’72, adjunct professor and director of the VA’s Store-and-Forward Telehealth National Training Center, will introduce students to tele-retinal imaging for diabetic patients as well as other telehealth modalities.

“In the VA environment, students have wonderful opportunities to not only interact with a diverse array of patients, but also to collaborate with other disciplines using the latest diagnostic eye care technologies,” says Dr. Cavallerano. “In one setting, they get exposure to almost every application and every discipline.”

Developments like these speak to NECO’s long and abiding commitment to continue innovating and raising the bar for optometric clinical education. “The diversity of clinical experiences and the emphasis on neighborhood-based care is very specific to NECO,” says Dr. Barresi. “I’m not saying that it doesn’t happen at other institutions, but NECO is in a class of its own.”
EDUCATING THE WORLD LEADERS OF TOMORROW

New England College of Optometry’s April, 2013 event, “Educating the World Leaders of Tomorrow,” featured student research and presentations, distinguished speakers, and a professional development workshop for faculty. Members of the NECO community gathered at the College to partake in a celebratory day of learning, sharing, and networking focused on the important impact that NECO students and graduates have on the optometric profession and their communities.
When Gary Chu, OD, MPH, began teaching his public health course at NECO in 2002, he quickly realized that he needed a way for students to make a personal connection to the subject matter. He recalls, “As I looked out at the class during my lectures and saw the students staring back, I realized they were thinking, ‘How does this apply to me?’” His solution was to assign projects that would provide first-year students with the opportunity to engage fully with critical public health issues. “Approaching health issues with a focus on how they affect an entire community, rather than a single individual, is the first step toward understanding what public health really means. Through these projects, students gain insights into health care and health policy that help shape how they think about their future careers.”

Now in their 11th year, the presentations developed in Dr. Chu’s first-year class, Vision Health Care, prepare students to work collaboratively, pursue their personal interests, and explore strategies for effecting positive change in their communities. Students work in teams to investigate a vision-related health issue and then present their findings in poster format to a panel of judges.

This year’s presentations focused on a wide range of research topics including challenges associated with viewing 3-D movies, environmentally friendly designs and policies in optometric practice, and ocular information for lifeguards. By collaborating with faculty and peers and interacting with community members, students gained a new perspective on their studies. “This project was an outstanding experience,” says NECO first-year Florence Lee, whose project focused on strategies for improving school-based eye care. “As first-year students, we have the opportunity to delve deeply into a topic and build rich relationships with faculty members who take an interest in our project.”

Each year, the three winning teams prepare and submit abstracts to the annual meeting of the American Academy of Optometry, and NECO funds travel and accommodations for students selected to present papers at the conference. Since the program began, more than two-thirds of the abstracts submitted by NECO students have been accepted, allowing them to take part in the conference’s extensive professional development and networking opportunities.

According to Dr. Chu, the poster project is emblematic of NECO’s integrated approach to learning. Just as NECO students engage in clinical work from the onset of their academic careers, their research projects connect them with community members and leaders. “We always encourage students to look at the issues they’re facing and try to find a way to make a bigger impact,” he notes. “Our goal is to have students see right away that we’re training them not only to be optometrists but also, first and foremost, to be health care providers.”
Students participating in NECO’s Business Plan Competition gain experience in determining the business parameters of eye care, as well as public speaking, teamwork, and strategic thinking. They must remain cognizant of the need to differentiate themselves from the competition, attract their target clientele, and judiciously allocate their budget – all important lessons – as they compete for the $1,200 prize provided by Essilor, the event’s sponsor.

The five final teams are selected from among the business plans created in a third-year course taught by David Mills, OD, MBA; these teams present their plans to an audience of their peers, professors, and the NECO community. For most students, the course is their first introduction to the complexities of demographics, marketing, finance, and staffing associated with running an optometric practice. “The business plan competition provides a unique and powerful learning experience,” explains Dr. Mills. “In preparing their plans, there are an enormous number of factors students need to take into account and present in a clear and compelling way.”

As teams work together to create a realistic and sustainable plan for a new independent practice, they undergo a multifaceted learning experience that includes insight gained from class lectures, an assessment of the research findings gathered by team members and peers, and interaction with competition judges. According to Tara Roach, a NECO third-year student and 2013 competition participant, the model provides extensive opportunities for learning about teamwork, collaboration, and knowledge-sharing. “Watching my peers master the different elements of the project was a great experience,” she says.

Competition judges provide diverse perspectives; each panel is a mixed group that may include investors, small business leaders, and members of the ophthalmic industry. This variety of backgrounds ensures that all elements of the plan are taken into consideration – including non-clinical aspects such as advertising and marketing – and that students prepare themselves to field varied and thought-provoking questions.

While other optometric schools include an elective business course, NECO is unique in its inclusion of the development of a business plan in the core curriculum. “No matter what path these students take,” says Dr. Mills, “this knowledge will serve them well throughout their careers.”

Jonathan White: Changing the World

Dr. Jonathan White has high expectations for NECO’s graduates. He expects them to change the world.

“Of course, I’m preaching to the converted here,” laughed Dr. White, director of the Service-Learning Center at Bentley University, as he delivered his inspiring address, “Social Responsibility and Civic Engagement,” to the NECO community. “By virtue of choosing NECO, you have already committed to making real change, for NECO is committed to an integrated educational approach that ensures students graduate as informed global citizens. That’s the first step. The next step, of course, is for you to participate and to innovate new paths toward a better world.”

In his talk – which was by turns passionate and humorous, lofty and realistic – Dr. White emphasized the great responsibility that comes with an outstanding education. “As members of the social and intellectual elite, NECO graduates have an important responsibility to engage with social issues,” he explained. “Thanks to your experiences at NECO, you also are uniquely positioned to do so.”

A respected activist and philanthropist, Dr. White, son of NECO emeritus professor Dr. Paul White, shared stories of his personal commitment to issues of poverty, homelessness, child labor, and hunger. He also invoked examples of successful social entrepreneurs who have founded organizations that bring about lasting change, and encouraged NECO students to identify and engage with the issues they are most passionate about. Despite the challenges they will inevitably confront, he advised his audience, they must not be daunted by potential roadblocks. “Knowledge is power,” he assured them. “The more we learn about issues that seem overwhelming and insurmountable, the more we can see where the answers lie.”

He hopes that NECO graduates will take their cue from the College’s integrated approach and thoughtfully incorporate civic engagement into the fabric of their lives. “If we all take a step, we will make a real difference. The world needs change, and one by one – together – we have the power to change it.”
With his trademark furrowed brow offset by an instantly recognizable, all-will-be-well smile, former Massachusetts governor and presidential candidate Michael Dukakis closed out the day’s events on a hopeful note. His presentation, “The Evolution of Affordable Care,” was both educational and inspirational to the assembled members of the NECO community.

Students, faculty, and staff learned that the fight for national health coverage goes back as far as Theodore Roosevelt, who proposed a version of employer-provided worker’s compensation during his failed second presidential campaign in 1912. Harry S. Truman was the first president to propose universal health insurance, but his efforts were derailed by the American Medical Association. Richard Nixon made another try prior to Watergate, but he wasn’t able to enlist the support of Ted Kennedy, a decision Kennedy would later regret. Bill Clinton failed as well, and Barack Obama’s victories have been exceptionally hard won.

“The failure of the U.S. to make it possible for all of its people – especially working people and their families – to have decent and affordable health care is a national disgrace,” said Dukakis, who now teaches government policy at Northeastern University and UCLA. Part of the problem, he believes, lies in the health care system itself. “We have the craziest health care system imaginable,” he said. “Twenty five cents of every premium dollar goes to administrative overhead; these billions contribute nothing to health care.” Dukakis mentioned one 400-bed hospital in Boston that has 500 people on staff “who do nothing but collect from insurance companies.”

While pointing out the system’s flaws, Dukakis also proposed alternative solutions, such as a clearinghouse for health insurers that would centralize billing and payments and increased standardization of insurance policies and billing codes. “We could save billions of dollars,” he noted.

While Dukakis views the Affordable Care Act as lacking in certain respects, he ended his remarks on a hopeful note: “It’s been a long journey,” he said. “We’re still at it, still debating – but I’m much encouraged.” He told the students in the audience: “You are going to be part of this terrific new world. With the ACA, we can make this a better and healthier country.”
BUILDING A LIFELONG CONNECTION: MENTORS AND SCHOLARS

“The mentorship program is an investment in NECO, our students, and the future of our profession by creating a mutually beneficial relationship during a student’s four years at NECO and it also gives me a direct connection to life at the College.”  

–Kristen Griebel, OD ’97

“Tell me and I forget, teach me and I may remember, involve me and I learn.” These words are attributed to Benjamin Franklin, inventor of the bifocal, and are a very fitting reference to the newly created NECO Alumni Leadership Scholarship. The innovative program, initiated in 2012, helps the College to attract high-caliber applicants and has already proven very successful in its inaugural year. Designed to recruit students by offering four-year scholarships to select applicants, the program pairs a scholarship donor and a student in a mentoring relationship that lasts for his or her entire NECO experience – and possibly beyond graduation.
“The Leadership Scholarship has allowed me an amazing connection to the field. I now have someone that I can speak to who has already experienced the process that I am about to go through. I can tell that it will be a very rewarding experience, especially as a first-year optometry student,” says Tamara Granner, Class of 2017.

Nancy Broude, NECO’s Vice President of Institutional Advancement, established the program with the thought that it was an investment in individual students, the College, and the future of the profession. “Talking to students, it was clear that they wanted informal mentoring relationships given that their needs would vary over the four years. The inaugural class of scholars is already eager to seek advice on academic and clinical opportunities as well as career directions,” she says. NECO plans events throughout the year for scholars and mentors to come together. Students have the opportunity to meet each of the mentors, giving them a wide range of resources.

Mentorship offers an array of benefits. Ideally, it is a dynamic relationship emphasizing the student’s personal and professional development. The engagement provides a deeper understanding of the practical aspects of optometry that students might not otherwise be exposed to in a classroom.

A good mentor has acquired knowledge and wisdom from life and professional experience. Sharing this knowledge is an important step in helping students to succeed. Given the diverse professional opportunities open to an optometrist, mentorship can help them in both career selection and advancement.

In its first year, 10 mentors, nine of whom are NECO alumni, made four-year pledges to the program. Each mentor is encouraged to designate the scholarship in his or her name and has been paired with a first-year student slated to graduate in 2017. Kurt Thiede, Executive Director of Enrollment Management, was charged with the challenging task of selecting the scholarship recipients and matching students and mentors. “With so many students in the incoming class having extraordinary academic and personal portfolios, it was not easy awarding the scholarships,” he says. “The goal was to form a group of Leadership Scholars whose talents, experiences, and aspirations reflect those of the class at large. All selected students had leadership experience in undergraduate school or their community. Matches between scholars and their benefactors/mentors were made in recognition of some common characteristics each shared with the other.”

The mentors encompass a range of graduation years, come from a variety of practice settings, and while they share the common goal of serving as an advisor to a student and giving something back to the College, each is unique. President Clifford Scott, OD, MPH, a leadership mentor himself, feels very strongly about the program. “We look at this scholarship program as being a departure from the time-honored annual giving initiatives that many schools and colleges espouse,” he says. “By adding a mentorship component, we are providing another option for establishing loyalty and support, not only to the College, but more important, to an individual student.”

“It’s so wonderful to be starting in a completely new field and have someone already invested in your future. I know Dr. Johns will be extremely helpful if I ever have any questions. I am so thankful to NECO for this great opportunity!” says Emily Humphreys, Class of 2017.

In its effort to attract the most qualified students and maintain an advantage over other schools and colleges, NECO will continue to cultivate relationships with its alumni and to recruit more mentors to establish four-year scholarships. Six of a projected 15 scholarships have already been secured for students entering NECO in September 2014.

To become a mentor and join the growing number who have established a NECO Leadership Scholarship or to learn more please contact:

Nancy Broude
Vice President of Institutional Advancement
617-587-5585
brouden@neco.edu
“It’s personally enriching to connect with a talented student who shares my interest and enthusiasm for optometry. The Leadership Scholarship program provides an excellent opportunity for student scholars to meet alumni who practice in different settings and form relationships during and after their four years at NECO.”

–Lynette Johns, OD ‘04

MENTORS
Donald P. Snyder, OD ’55
Drs. Mary & Clifford Scott, ’68
Anthony A. Cavallerano, OD ’72
Paul C. Ajamian, OD ’80
Susan G. Rodgin, OD ’84
Kristen Kay Griebel, OD ’97
Dennis Preston Pardo, OD ’97, MPH
Laura J. Kain, OD ’97
Lynette Kathleen Johns, OD ’04
Edward H. Fitch, OD

2017 SCHOLAR RECIPIENTS
Avani Dave
Hilary Hamer
Jordan Taylor
Blair Germain
Jennifer Bruhns
Hannah Woodward
Suzanna Schmitt
Tamara Granner
Emily Humphreys
Anne Bertolet
If you live in Portland Maine, chances are you have heard of the Tolfords and their long family history in optometry. It is also likely that you have had an eye examination in their Congress Street office. Dr. Tim Tolford is the third in a line of three generations of optometrists, and before joining Casco Bay Eye Care, he managed the same practice that his grandfather started in 1918. Today, Dr. Tolford is still passionate about his patients, his profession, and New England College of Optometry.

When asked what he remembers most about his experience in Boston, the 1979 NECO graduate remarked, “It was my time in the old Kenmore Clinic that brought it all together for me. I learned how to provide care with compassion and gained knowledge about contact lenses, which turned out to be an important part of my practice.” Because of his extraordinary experience at NECO, Dr. Tolford and his wife Kathryn chose to include NECO in their estate plans. “Because of optometry, my family and I have been able to lead a wonderful life. While at the College, I thoroughly enjoyed my time with the faculty and with other students,” he said.

Tim’s most recent gift to the College was the establishment of a four-year scholarship in his name. Part of NECO’s new Leadership Scholarship program, the initiative is designed to create an informal mentoring relationship between an optometrist and student scholar over his or her four years. Tim is committed to supporting the College. “I am keen on doing what I can to help. The Scholarship program fulfills two of my goals, namely to support the College and to help attract students to the College. It is my way to give back.”

Is there a fourth generation of Tolfords contemplating optometry as a profession? Neither of Tim’s children has chosen optometry as a career – his daughter, Sarah, is an emergency room physician and his son, Christopher, is a CPA. However, there is still hope; his new grandson Andrew just might find his way to NECO someday.

Tim Tolford is as passionate about biking as he is about his patients and optometry. An avid cyclist since he was very young, he and his wife Kathryn have embarked on long bicycle treks, sometimes for weeks at a time. A long-distance trip to celebrate a recent landmark birthday took Tim and Kathryn more than 4000 miles. All told, Kathryn has ridden more than 14,000 miles and Tim is not far behind at 13,500.

To learn more about becoming a member of The Legacy Society, please contact:

Nancy Broude
Vice President of Institutional Advancement
617-587-5585
brouden@neco.edu

“IT was my time in the old Kenmore Clinic that brought it all together for me. I learned how to provide care with compassion for patients and learned so much about contact lenses, which turned out to be an important part of my practice.” –Tim Tolford, OD ’79

AN INVESTMENT IN NECO’S FUTURE
The Philanthropist’s Society 2013
(Cumulative giving of $50,000 or more)

Members of The Philanthropist’s Society are recognized for their cumulative giving to the New England College of Optometry and New England Eye. This distinguished group has demonstrated their exceptional commitment. We are pleased to express our gratitude for their philanthropic leadership.

Visionary
($500,000 and greater)
Bausch & Lomb
Lester Marcus, OD ’54*

Humanitarian
($250,000-$499,999)
Alcon Laboratories
Stella Beider*
CIBA Vision
Essilor of America, Inc.
G. Burtt Holmes, OD ’52
Marco Family Foundation
Massachusetts Commission for the Blind
Maurice Saval*
Vision Service Plan
Vistakon®, Division of Johnson & Johnson Vision Care, Inc.
Clinton Wilson, OD ’43*

Benefactor
($100,000-$249,999)
American Diabetes Association
Edith Heymans*
Drs. Donald R. Korb, ’57 & Joan Exford
The Ludcke Foundation
Christine & Steven P. Manfredi
Polymer Technology
Drs. Mary & Clifford Scott, ’68
Carl & Ruth Shapiro
Family Foundation
State Street Foundation
The Whitaker Foundation

Leader
($50,000-$99,999)
Anonymous
Allergan, Inc.
B&R Foundation
Blue Cross Blue Shield of Massachusetts
The Boston Foundation
Elizabeth Chen & Richard Edmiston
Citizens Bank
Charitable Foundation
Friends of the Disabled
Gould Family
Charitable Foundation
Edith Hochstadt*
Juvenile Diabetes Research Foundation
Arnold Katz, OD ’50
Monthe Kofos, OD ’43*
Joseph Molinari, OD ’74
Melvin Stack, OD ’53
William Tolford, OD ’55*

The Legacy Society 2013
The Legacy Society honors individuals who have remembered the New England College of Optometry in their estate plans. We recognize this esteemed group of individuals with deep gratitude for their commitment to the future success of the College.

Arthur Baker, OD ’67
Stella Beider*
Larry Clausen, OD
Carl Doughty, OD ’69
Joseph Feldberg, OD ’52*
Marion & Dr. Eugene Fischer, ’61*
Kristen Kay Griebel, OD ’97
David Helfman, OD ’69
Edith Heymans*
Edith Hochstadt*
G. Burtt Holmes, OD ’52
Arnold Katz, OD ’50
Benjamin Lambert III, OD ’62
Joan C. & Alton W. Lamont, OD ’55
Lester Marcus, OD ’54*
Joseph Molinari, OD ’74
Jean T. & Pasquale Palomba, OD ’38*
Andrew Portoghese, OD ’60
Harvey Rappoport, OD ’75
Maurice Saval*
Norman C. Spector, JD
Melvin Stack, OD ’53
Timothy Tolford, OD ’79
William Tolford, OD ’55*
Roger Wilson, OD ’80

(*) Indicates that the donor is deceased.
We gratefully acknowledge the generosity of our many supporters. The following list reflects gifts received between July 1, 2012 and June 30, 2013. We apologize for any errors or exclusions.

## The President’s Circle 2013

The President’s Circle recognizes alumni and friends whose gifts to the 2013 Annual Fund totaled $1,000 or more. Members of this prestigious group are among the College’s most loyal supporters. They are recognized at the following giving levels.

<table>
<thead>
<tr>
<th>Diamond</th>
<th>($100,000-$500,000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Massachusetts Commission for the Blind</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Ruby</th>
<th>($50,000-$99,999)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Essilor of America, Inc.</td>
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</table>

<table>
<thead>
<tr>
<th>Emerald</th>
<th>($25,000-$49,999)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alcon Laboratories</td>
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</tr>
<tr>
<td>Carl &amp; Ruth Shapiro Family Foundation</td>
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</table>

<table>
<thead>
<tr>
<th>Platinum</th>
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<tr>
<td>Allergan, USA</td>
<td></td>
</tr>
<tr>
<td>Boston Center for Blind Children</td>
<td></td>
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<tr>
<td>Eastern Bank</td>
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</tr>
<tr>
<td>Charitable Foundation</td>
<td></td>
</tr>
<tr>
<td>G. Burtt Holmes, OD ’52</td>
<td></td>
</tr>
<tr>
<td>HOYA Vision Care, North America Luxottica Group</td>
<td></td>
</tr>
<tr>
<td>Christine &amp; Steven P. Manfredi Perpetual Trust for Charitable Giving</td>
<td></td>
</tr>
<tr>
<td>Bank of America, NA Trustee</td>
<td></td>
</tr>
<tr>
<td>Drs. Mary &amp; Clifford Scott, ’68</td>
<td></td>
</tr>
<tr>
<td>Vision Service Plan</td>
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</tr>
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</table>

<table>
<thead>
<tr>
<th>Gold</th>
<th>($5,000-$9,999)</th>
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<tbody>
<tr>
<td>Blue Cross Blue Shield of Massachusetts Carl Ziess Meditec, Inc.</td>
<td></td>
</tr>
<tr>
<td>Kristen K. Griebel, OD ’97</td>
<td></td>
</tr>
<tr>
<td>Diane &amp; Alan Huebner Johnson &amp; Johnson Vision Care, Inc.</td>
<td></td>
</tr>
<tr>
<td>MetroWest Community Healthcare Foundation</td>
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<tr>
<td>Walmart Health and Wellness</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Silver</th>
<th>($2,500-$4,999)</th>
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</thead>
<tbody>
<tr>
<td>Paul C. Ajamian, OD ’80</td>
<td></td>
</tr>
<tr>
<td>Anthony A. Cavallerano, OD ’72</td>
<td></td>
</tr>
<tr>
<td>Barry Michael Fisch, OD ’71</td>
<td></td>
</tr>
<tr>
<td>Edward H. Fitch, OD</td>
<td></td>
</tr>
<tr>
<td>Robert Hormats</td>
<td></td>
</tr>
<tr>
<td>Laura J. Kain, OD ’97</td>
<td></td>
</tr>
<tr>
<td>Drs. Donald R. Korb, ’57 &amp; Joan Exford</td>
<td></td>
</tr>
<tr>
<td>Norman &amp; Sondra Levenson</td>
<td></td>
</tr>
<tr>
<td>Susan G. Rodgin, OD ’84</td>
<td></td>
</tr>
<tr>
<td>Donald P. Snyder, OD ’55</td>
<td></td>
</tr>
<tr>
<td>Theodore N. Voss</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Bronze</th>
<th>($1,000-$2,499)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nancy Broude</td>
<td></td>
</tr>
<tr>
<td>Burns &amp; Levinson, LLP CBZT Tofias</td>
<td></td>
</tr>
<tr>
<td>Nancy B. Carlson, OD ’77</td>
<td></td>
</tr>
<tr>
<td>Terry L.N. Chin, OD ’76</td>
<td></td>
</tr>
<tr>
<td>Gary Y.K. Chu, OD ’95, MPH</td>
<td></td>
</tr>
<tr>
<td>Michael J. Cohn, OD ’77</td>
<td></td>
</tr>
<tr>
<td>John Curran</td>
<td></td>
</tr>
<tr>
<td>Joseph A. D’Amico, OD ’63</td>
<td></td>
</tr>
<tr>
<td>Frank DiMella AlA</td>
<td></td>
</tr>
<tr>
<td>DiMella Schaffer</td>
<td></td>
</tr>
</tbody>
</table>
Myles & Lois Lopatin
Stacy Lyons, OD '88
David Magnus, OD '81
Neil Malkin, OD '83
Barbara Manburg, OD '77
Martin Mark, OD '66
Mass Mutual
Mutual of America Foundation
Kathleen Zinzer McCarthy, OD '93
John McGinty
John McIntyre, OD '84
Gordon McMurdo, OD '54
Wally & Henrietta Mei
John Minardi, OD '85
John Mooney, OD '85
Anne Moskowitz, OD '93, PhD
Nicholas Motto, OD '02
Milly Mui, OD '09
Hope Muller McGovern, OD '96
Salvatore Musumeci, OD '87
William Myers, OD '52
Kierstyn Napier-Doverany, OD '05
Michael Newman, OD '67
Debora Nickla, PhD
Thomas Noonan, OD '83
Michael Onyon, OD '89
Susan O'Shea-Foley, OD '04
Joseph Osmanski, OD '74
Erika Perzan, OD '10
Brian Pietrantonio, OD '11
Robert Pine, OD '82, PhD '82
Mary Pires
Donald Plum, OD '71
Amanda Powers, OD '11
Steven Rafałowsky, OD '81
Haskell Rapoport, OD '49
Charles Ricciuti
Charles Robertson, OD '87
Donald Romanelli, Jr
Robert Rosenstein, OD '74
Nicole Ross, OD '11
Paul Rubin
Alexandra Sadanowicz, OD '12
Tina Sanford Dahill
Steven Santos, OD '89
Perry Savoy, OD '42
Steven Schoenbart, OD '86
Neil Schram, OD '71
Robin Shorrock, OD '83
William Sleight, OD '82
Richard Small, CPA
Harrison Smiley, OD '68
Jason Smith, OD '93
Kyla Smith, OD '08
Hayes Sogoloff, OD '70
Alan Soll, OD '83
Paul Sonenblum, OD '03
Jeffrey Sonsino, OD '01
Cynthia Soper
William St. Vincent, OD '81
Lawrence Stein
Edward L. Steinberg, MSC, OD '64
Dr. Richard & Ilene Stellar
Michael Sullivan, OD '90
Katharine Sullivan, OD '04
Cholappadi Sundar-Raj, OD '86, PhD
Irving Tanzman, OD '65
Keith Taylor, OD '81
Kristie Teets, OD '04
Theodore Thamel, OD '60
Heather Theriault, OD '99
Patricia Thomas
James Toop, OD '84, PhD
Kristen Totonelly
Glenda Underwood
David Vito, OD '73
Brian Weber, OD '86
Matt Weinstock
Erik Weissberg, OD '97
Jean Whitney
Sara & Marc Winer
Kristy Wooler, OD '09
Dr. David & Grace Wu
Norman Young
Beverly Young, OD '88
Peter Zaksheski
Yuhui Zhu, OD '12

In Kind
Algonquin Club of Boston
Bauer Wine & Spirits
Bogen Communications International, Inc.
Boston's Best Cruises-Whale Watch
Boston Park Plaza Hotel & Towers
Boston Pops
Boston Yacht Haven Inn
City Table at the Lenox
Michael J. Cohn, OD '77
EMERGE Spa & Salon
David L. Friedman, OD '72
Gem Restaurant & Lounge
Harvard Club of Boston
Keeler Instruments, Inc.
Legal Sea Foods, Inc.
Lombart Instrument
Louis Barry Florist
Marriott Copley Place
Kenneth Myers, PhD, OD '74
New England Eye Optos, Inc.
Spirit of Boston Cruises
Top of the Hub
Tresca Restaurant
Viselli Santoro Salon
WCVB-TV
The Westin Copley Place
Susan Wornick
### NEW ENGLAND COLLEGE OF OPTOMETRY  CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

#### June 30, 2013 and 2012

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$2,795,727</td>
<td>$2,049,889</td>
</tr>
<tr>
<td>Cash on deposit with trustee</td>
<td>170,014</td>
<td>164,295</td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>1,223,900</td>
<td>678,776</td>
</tr>
<tr>
<td>Prepayments and other assets</td>
<td>506,783</td>
<td>493,707</td>
</tr>
<tr>
<td>Contributions receivable, net</td>
<td>200,518</td>
<td>147,756</td>
</tr>
<tr>
<td>Student loans, net</td>
<td>8,039,065</td>
<td>7,674,643</td>
</tr>
<tr>
<td>Investments, at market value</td>
<td>12,984,976</td>
<td>12,153,112</td>
</tr>
<tr>
<td>Property, plant, and equipment, net</td>
<td>11,604,113</td>
<td>11,991,270</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$37,525,096</strong></td>
<td><strong>$35,353,448</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Liabilities and Net Assets</strong></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Liabilities:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$1,153,303</td>
<td>$1,184,538</td>
</tr>
<tr>
<td>Annuity obligations</td>
<td>126,688</td>
<td>140,991</td>
</tr>
<tr>
<td>Interest rate swap, at fair value</td>
<td>523,179</td>
<td>818,759</td>
</tr>
<tr>
<td>Lines of credit</td>
<td>242,096</td>
<td>269,777</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>1,981,669</td>
<td>2,270,301</td>
</tr>
<tr>
<td>Bonds payable</td>
<td>8,200,000</td>
<td>8,555,000</td>
</tr>
<tr>
<td>Refundable U.S. government grants</td>
<td>7,207,660</td>
<td>6,650,653</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>$19,434,595</strong></td>
<td><strong>$19,890,019</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Net assets:</strong></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>$11,096,138</td>
<td>$8,977,457</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>4,788,216</td>
<td>4,304,100</td>
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<tr>
<td>Permanently restricted</td>
<td>2,206,147</td>
<td>2,181,872</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td><strong>$18,090,501</strong></td>
<td><strong>$15,463,429</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Total liabilities and net assets</strong></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>$37,525,096</strong></td>
<td><strong>$35,353,448</strong></td>
</tr>
</tbody>
</table>

---

#### NECO Operating Revenues

- **Grants & Contracts**
- **Patient Care**
- **Contributions**
- **Interest Income**
- **Other Sources**

#### NECO Operating Expenses

- **Institutional Support**
- **Clinical Instruction & Patient Care**
- **Research**
- **Student Services**
- **Academic Support**
- **Instruction**

---

22 2013 ANNUAL REPORT
# New England College of Optometry

## Consolidated Statements of Financial Position

### Operating Revenues

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition and fees</td>
<td>$18,347,847</td>
<td>$16,837,281</td>
</tr>
<tr>
<td>Less scholarships and grants</td>
<td>(361,478)</td>
<td>(325,354)</td>
</tr>
<tr>
<td>Tuition and fees net</td>
<td>17,986,369</td>
<td>16,511,927</td>
</tr>
<tr>
<td>Contributions</td>
<td>445,448</td>
<td>372,674</td>
</tr>
<tr>
<td>Patient care</td>
<td>3,932,764</td>
<td>3,684,714</td>
</tr>
<tr>
<td>Grants and contracts</td>
<td>2,233,405</td>
<td>2,241,297</td>
</tr>
<tr>
<td>Interest income</td>
<td>33,338</td>
<td>36,057</td>
</tr>
<tr>
<td>Other sources, including auxiliary enterprises</td>
<td>223,775</td>
<td>314,963</td>
</tr>
<tr>
<td><strong>Total operating revenues</strong></td>
<td>24,855,099</td>
<td>23,161,632</td>
</tr>
<tr>
<td><strong>Net assets released from restrictions</strong></td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td><strong>Total operating revenues and net assets released from restrictions</strong></td>
<td><strong>24,855,099</strong></td>
<td><strong>23,161,632</strong></td>
</tr>
</tbody>
</table>

### Operating Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Clinical instruction and patient care</td>
<td>8,027,234</td>
<td>7,463,857</td>
</tr>
<tr>
<td>Instruction</td>
<td>5,353,463</td>
<td>5,220,550</td>
</tr>
<tr>
<td>Research</td>
<td>1,735,410</td>
<td>1,821,613</td>
</tr>
<tr>
<td>Academic support</td>
<td>1,540,364</td>
<td>1,342,023</td>
</tr>
<tr>
<td>Student services</td>
<td>1,475,504</td>
<td>1,410,805</td>
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<tr>
<td>Institutional support</td>
<td>5,370,970</td>
<td>6,043,756</td>
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<tr>
<td>Auxiliary enterprises</td>
<td>242,033</td>
<td>202,331</td>
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<tr>
<td><strong>Total operating expenses</strong></td>
<td>23,744,978</td>
<td>23,504,935</td>
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<tr>
<td><strong>Change in net assets from operating activities</strong></td>
<td>1,110,121</td>
<td>(343,303)</td>
</tr>
</tbody>
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## Consolidated Statements of Activities

### Non-operating Activities

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment return</td>
<td>1,218,100</td>
<td>(252,437)</td>
</tr>
<tr>
<td>Change in value of annuity obligations</td>
<td>(11,467)</td>
<td>(17,828)</td>
</tr>
<tr>
<td>Change in value of life income funds</td>
<td>14,738</td>
<td>8,974</td>
</tr>
<tr>
<td>Change in fair value of interest rate swap</td>
<td>295,580</td>
<td>(448,847)</td>
</tr>
<tr>
<td>Reclassification of net assets</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td><strong>Change in net assets</strong></td>
<td>2,627,072</td>
<td>(1,053,441)</td>
</tr>
<tr>
<td><strong>Net assets as of beginning of year</strong></td>
<td>15,463,429</td>
<td>16,516,870</td>
</tr>
<tr>
<td><strong>Net assets as of end of year</strong></td>
<td><strong>$18,090,501</strong></td>
<td><strong>$15,463,429</strong></td>
</tr>
</tbody>
</table>
Board of Trustees

Steven P. Manfredi, Board Chair
Ronald R. Ferrucci, OD ’74, Vice Chair
Clifford Scott, OD ’68, MPH President
Myron Allukian, Jr., DDS, MPH
A. Robert Child, OD ’78
Frank L. DiMella, AIA
Joan M. Exford, OD, DOS
Kristen Griebel, OD ’97
Ann Hudson, CPA
James Hunt, Jr., MUA, CAE, LHD
Stephen N. Kirnon, MBA, EdD
Brian S. Klinger, OD
Colin L. Leitch, MDiv
Kelly MacDonald, OD ’01
Robert Meenan, MD, MPH, MBA
Joel B. Rosen, MBA
Richard N. Small, CPA
Norman C. Spector, JD
Pano Yeracaris, MD, MPH
Joseph P. Zolner, EdD

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Joseph J.F. Bickford, OD ’65
Lester M. Brackley, OD ’68
G. Burtt Holmes, OD ’52, LHD
Charles F. Mullen, OD ’69, DOS
Adelbert Parrot, OD ’34*
Paul Taylor, OD ’55*

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William R. Baldwin, OD, PhD, LHD
Linda Bennett, OD ’80
Lester M. Brackley, OD ’68
David J. Caban, OD ’77
Con Chapman, JD
Michael Cohn, OD ’77
Howard Coleman, OD ’57
Matthew Elgart, OD ’66
David Ferris, OD ’66, DOS
Elmer Freeman, BS, MSW
Philip E. Friedman, OD ’62
Carl F. Gruning, OD ’66
Celia Anne Hinrichs, OD ’79
Robert H. Honnors, OD ’63
Barbara Kamens
Farooq Khan, OD ’02
Sen. Benjamin Lambert, III, OD ’62
Cynthia P. Macdonald, JD
Norman A. MacLeod, LHD
David Miller, MD
Robert Miller, CFE, CPA
Joseph F. Molinari, OD ’74, MEd
George Montminy, OD ’69
Joseph F. Osmanski, OD ’74
Gerard Phelan
David A.V. Reynolds, DrPH, LHD
Fernando Hidalgo Santa Cruz, OD ’87
Ronald Serra, OD ’70
Thomas M. Sheehan, OD ’64
Solomon K. Slobins, OD ’50
John A. Stefanini, JD
Jennifer L. Stewart, OD ’07
Irwin B. Suchoff, OD ’59, DOS
Michael R. Taylor, MEd
Thomas Terry, OD ’75
Alison Bibbins Ward

* Deceased